

## Whitney B. Afonso

---

School of Government  
The University of North Carolina at Chapel Hill  
Campus Box 3330, Knapp-Sanders Building  
Chapel Hill, NC 27599-3330

E-mail: Afonso@sog.unc.edu  
Phone: (919) 843-1516  
Afonso.web.unc.edu

## Professional Experience

---

2015-Present                    *Albert and Gladys Coates Distinguished Term Assistant Professor*  
2012-2015                    *Assistant Professor of Public Administration and Government*  
School of Government  
The University of North Carolina at Chapel Hill

2014-Present                    *Faculty Fellow*  
Center for Urban and Regional Studies  
The University of North Carolina at Chapel Hill

2010 & 2012                    *Lecturer*  
2008-2011                    *Graduate Research Assistant*  
Department of Public Administration and Policy  
The University of Georgia

2005-2006                    *Lecturer*  
The Bush School of Government and Public Service  
Texas A&M University

## Education

---

Ph.D.                            Public Administration and Policy, May 2012  
School of Public and International Affairs, The University of Georgia  
Areas of Specialization: Public Budgeting and Finance, Public Policy

M.A.                            Economics, May 2009  
Terry College of Business, The University of Georgia  
Course work: Public Economics, Labor Economics, and Econometrics

M.P.S.A.                        Public Service Administration, May 2005  
Bush School of Government and Public Service, Texas A&M University  
Course work: Economics, Public Finance, Management, Quantitative  
Methods, and Public Policy

B.A.                            Political Science and Communication Studies, May 2003  
Vanderbilt University

## Supplementary Training

---

The Odum Institute at University of North Carolina:

2015: "Applied Multilevel Analysis"

2015: "Introduction to Structural Equation Modeling"

Inter-university Consortium for Political and Social Research (ICPSR)

2014: "Analyzing Social Networks: An Introduction"

2013: "Introduction to Spatial Regression Analysis"

Data Matters: Data Science Summer Workshop Series

2014: "Social Network Analysis: Description and Inference"

2014: "Introduction to Data Visualization"

## Articles

---

- 2017: "Citizens Engaging Government: The Case of Participatory Budgeting in Greensboro" 2017. *Public Administration Quarterly* 41(1): 7-42.
- "Revenue Portfolio and Expenditures: An examination of the volatility of tax revenue and expenditure patterns during the Great Recession" (forthcoming at *International Journal of Public Administration*)
- 2016: "Time to Adoption of Local Option Sales Taxes: An Examination of Texas Municipalities." 2016. *Public Finance Review*. DOI: 10.1177/1091142116673147
- "The Effect of Connecticut's Income Tax Adoption on Migration." 2016. *Journal of Public Policy*. <https://doi.org/10.1017/S0143814X16000234>
- "The Equity of Local Sales Tax Distributions in Urban, Suburban, Rural, and Tourism-Rich Counties in North Carolina." 2016. *Public Finance Review* 44(6): 691-721.
- "The Fiscal Impact of Annexation Method on Municipal Finances" with Russell Smith. 2016. *Growth and Change* 47(4): 664-681.
- 2015: "Leviathan or Flypaper: Earmarked Local Sales Taxes for Transportation." 2015. *Public Budgeting & Finance* 35(3): 1-23.<sup>1</sup>
- "State Income Taxes and Military Service Members' Legal Residency Choices." 2015. *Contemporary Economic Policy* 33(2): 334-350.

---

<sup>1</sup> Winner of the Jesse Burkhead Award for best manuscript published in *Public Budgeting & Finance* in 2015.

“LOST and Found Tax Dollars: Local Option Sales Taxes, Property Taxes, and Own Source Revenue” 2015. *Journal of Public Budgeting, Accounting and Financial Management* 27(3): 318-351.

2014: “Fiscal Illusion in State and Local Finances: A Hindrance to Transparency.” 2014. *State and Local Government Review* 46(3): 219-228.

“Local Sales Taxes as a Means of Increasing Revenues and Reducing Property Tax Burdens: An Analysis Using Propensity Score Matching.” 2014. *Public Budgeting & Finance* 34(2): 24-43.

“Local Government Capital Spending During and After Recessions: A cause for concern?” 2014. *International Journal of Public Administration* 37(8): 494-505.

2013: “Diversification Toward Stability? The Effect of Local Sales Taxes on Own Source Revenue.” 2013. *Journal of Public Budgeting, Accounting and Financial Management* 25(4): 649-674.

“Coping With the Great Recession: Theory and Practice for County Governments.” 2013. *International Journal of Public Administration* 36(11): 768-779.

### **Research in Progress**

---

“State LOST Laws: A Comprehensive Analysis of the Laws Governing Local Option Sales Taxes” (Invitation to revise and resubmit)

“Capital Spending in Local Government: Providing Context through the Lens of Government-Wide Financial Statements” with Bill Rivenbark and Dale Roenigk (Under review)

“Revenue Portfolio Diversification: Does Reliance on a Broader Base of Revenue Instruments Lead to Increased Stability?” (In process)

“The Impact of the “Amazon Tax” on Local Sales Tax Revenue” (In process)

“Fiscal Delusion: Why do citizens pass local sales taxes?” (In process)

### **Professional Publications and Book Chapters**

---

“LOSTs in Detail: A Comparison of North Carolina’s Local Option Sales Tax Policy with Those of Other States.” with Margaret Murphy and Tommy Tobin. 2016. Chapel Hill, NC: School of Government, University of North Carolina at Chapel Hill.

“Revenue Forecasting.” 2016. In Kara Millonzi (Ed), *Introduction to Local Government Finance, Third Edition* (pp. 125-150). School of Government, University of North Carolina at Chapel Hill.

“The Challenge of Transparency in Taxation.” 2015. *Mercatus on Policy*, Arlington, VA: Mercatus Center, George Mason University. <http://mercatus.org/publication/challenge-transparency-taxation>

“The Equity of Sales Tax Revenue in North Carolina Counties.” 2015. *Local Finance Bulletin*: 49, Chapel Hill, NC: School of Government, University of North Carolina at Chapel Hill.

“White Paper on Equity of LOST Revenue in North Carolina.” 2015. White paper prepared for the North Carolina Association of County Commissioners.

“An Introduction to Revenue Forecasting.” 2014. In Frayda Bluestein (Ed), *County and Municipal Government in North Carolina, Second Edition* (pp. 293-304). School of Government, University of North Carolina at Chapel Hill.

“Theory and Practice for Coping with Economic Downturns at the Local Level: Part I.” 2014. *Local Finance Bulletin*: 48, Chapel Hill, NC: School of Government, University of North Carolina at Chapel Hill.

“Revenue Forecasting.” 2014. In Kara Millonzi (Ed), *Introduction to Local Government Finance, Second Edition* (pp. 179-203). School of Government, University of North Carolina at Chapel Hill.

“Would You Like a Receipt with That? An Information-Sharing Tool for Enhancing Citizen Engagement.” 2014. *Public Management Bulletin*: 8, Chapel Hill, NC: School of Government, University of North Carolina at Chapel Hill.

### **Web-Based Publications**

---

“Mirror, Mirror on the wall, How much revenue will we generate this fall?” 2017. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“North Carolina Budget & Evaluation Officer Certification: FAQ.” 2017. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“Let's play 'Who's Paying That Tax?'" 2017. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/> (Reprinted in the Line Item: The Official Newsletter of the Association for Budgeting and Financial Management).

“Who you gonna call? A lawyer.” 2016. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“LOST: Finally explained! Mysteries Solved! Secrets Revealed! Part 3” 2016. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“LOST: Finally explained! Mysteries Solved! Secrets Revealed! Part 2” 2016. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“LOST: Finally explained! Mysteries Solved! Secrets Revealed!” 2016. *Death & Taxes: The public finance blog you can't avoid*. <http://deathandtaxes.sog.unc.edu/>

“The Challenge of Transparency in Taxation (Part II)” 2015. *Iowa Transparency Newsletter*, Mt. Pleasant, IA: Public Interest Institute. <http://www.iowatransparency.org/dec15newsletter.html>

“The Challenge of Transparency in Taxation (Part I)” 2015. *Iowa Transparency Newsletter*, Mt. Pleasant, IA: Public Interest Institute. <http://www.iowatransparency.org/nov15newsletter.html>

“A lack of transparency is leading to a fiscal illusion where citizens underestimate their tax burdens and the cost of government.” 2014. *American Politics and Policy Blog*. London School of Economics and Political Science. <http://bit.ly/1xApbww>

## Teaching Experience

---

University of North Carolina-Chapel Hill

*Carolina MPA- Residential:*  
Public Financial Management  
Economics for Public Administrators  
Independent Study on State EITC  
Immersion: Changing the DNA of Your Community  
*MPA@UNC- On-line:*  
Public Financial Management

University of Georgia

Public Administration and Democracy (B.A.)  
Government Budgeting and Finance (B.A.)

Texas A&M University

Statistics Lab (MPSA)

## Conference Participation

---

### Research Presentation:

Applied Research in Public Finance

2017: “The Impact of the “Amazon Tax” on Local Sales Tax Revenue” (Bloomington, IN)  
April 2017.

Association for Budgeting and Financial Management

2016: “Revenue Portfolio Diversification: Does Reliance on a Broader Base of Revenue Instruments Lead to Increased Stability?” (Seattle, WA) October 2016.

2016: “State Laws Governing the Use and Structure of Local Sales Taxes: A comprehensive overview and discussion of the diversity and complexity of local sales taxes” (Seattle, WA) October 2016.

2015: “Adoption of Municipal Sales Taxes in Texas” (Washington, DC) October 2015.

2014: “Fiscal Delusion: Why Do Citizens Pass Local Sales Taxes?” (Grand Rapids, MI) October 2014.

2014: "Leviathan or Flypaper: Earmarked Local Sales Taxes for Transportation" (Grand Rapids, MI) October 2014.

2013: "The Effect of Connecticut's Income Tax Adoption on Residency Decisions" (Washington, DC) October 2013.

2013: "Local Sales Tax Distributions in Urban, Suburban, Rural, and Tourism Rich Counties in North Carolina: Who wins and who loses?" (Washington, DC) October 2013.

2012: "Diversification Towards Stability? The Effect of Local Sales Taxes on Own Source Revenue" (New York, NY) October 2012.

2011: "LOST and Found: Local option sales taxes, property taxes, and own source revenue" poster presentation (Washington, DC) October 2011.

2010: "State Income Tax Disincentives: Military Residences" (Omaha, NE) October 2010.

2009: "Sunseted Agencies and Their Prior Budgets in Texas" (Washington, DC) October 2009.

#### Public Management Research Association Conference

2017: "The Impact of the "Amazon Tax" on Local Sales Tax Revenue" (Washington, DC) June 2017.

2015: "Time to Adoption of Local Option Sales Taxes: An Examination of Texas Municipalities using a Cox Proportional Hazard Model from 1967-2012" (Minneapolis, MN) June 2015.

2013: "Local Sales Taxes as a Means of Increasing Revenues and Reducing Property Tax Burdens: An Analysis Using Propensity Score Matching" (Madison, WI) June 2013.

#### Southeastern Conference of Public Administration

2016: "County Revenue Portfolio Volatility and Expenditure Patterns During the Great Recession" (Raleigh, NC) October 2016.

2014: "State LOST Laws: A Comprehensive Analysis of the Laws Governing Local Option Sales Taxes" with Tommy Tobin\* (Atlanta, GA) September 2014.

#### Azienda Pubblica Workshop

2016: "Revenue Portfolio and Expenditures: An examination of the volatility of tax revenue and expenditure patterns during the Great Recession" Symposium on "The Paradigm Shift from Output to Outcome Measures in the Public Sector" (Palermo, Italy) May 2016.

#### National Tax Association

2014: "Fiscal Delusion: Why do citizens pass local sales taxes?" (Santa Fe, NM) November 2014.

2009: "State Income Tax Disincentives" (Denver, CO) November 2009.

#### Urban Affairs Association Conference

2014: "Leviathan or Flypaper: Earmarked Local Sales Taxes for Transportation" (San Antonio, TX) March 2014.

#### Southeastern Division of the Association of American Geographers

2013: "The Fiscal Impact of Annexation Methodology on Municipal Finances" with Russell Smith\* (Roanoke, VA) November 2013.

American Society for Public Administration

2011: "Local Option Sales Taxes: A Guide for Local Budget Makers in Times of Fiscal Crisis" (Baltimore, MD) March 2011.

International Atlantic Economics Society

2010: "Earmarked Local Option Sales Taxes: Transportation" with Yilin Hou (Charleston, SC) October 2010.

Western Social Science Association

2010: "Local Option Sales Taxes and Local Revenue Capacity" (Reno, NV) April 2010.

Association for Public Policy Analysis and Management

2009: "An Analysis of Embryonic Stem Cell Legislation at the State Level" (Washington, DC) November 2009.

\*Co-author made the presentation

**Panel Chair:**

Association for Budgeting and Financial Management

2016: "Property Tax Issues" (Seattle, WA) October 2016.

2014: "Sales and Consumption Taxation" (Grand Rapids, MI) October 2014.

Southeastern Conference of Public Administration

2016: "Managing Financial Resources" (Raleigh, NC) October 2016.

Public Management Research Association Conference

2015: "Financial Management in a Federal Context" (Minneapolis, MN) June 2015.

2013: "Sector Differences-Public, Private, and Beyond" (Madison, WI) June 2013.

National Tax Association

2014: "Decision Making in State and Local Public Finance" (Santa Fe, NM) November 2014.

**Discussant:**

Association for Budgeting and Financial Management

2014: "Tax Incentives: Do They Work? Are They Worth the Cost?" (Grand Rapids, MI) October 2014.

2013: "Empirical Evidence on Tax Policy Reforms" (Washington, DC) October 2013.

Federal, State, and Local Budgets in Jeopardy: A Conference on America's Fiscal Future (School of Public and Environmental Affairs, Indiana University; Bloomington, IN)

2015: Invited Program Discussant

UNC Tax Symposium (Kenan-Flagler Business School's Tax Center, University of North Carolina at Chapel Hill; Chapel Hill, NC)

2015: Invited Program Discussant

## Invited Presentations and Non-Academic Teaching

---

2017:

“Time to Adoption of Local Option Sales Taxes: An Examination of Texas Municipalities” Invited talk. University of Kentucky. (Lexington, KY) February 2017.

“Revenue Forecasting” Session in *Municipal and County Administration* (Chapel Hill, NC) January 2017.

2016:

“State Level Income Taxes: The Best and Worst Case Scenario” Session in *Municipal and County Administration* (Chapel Hill, NC) November 2016.

“Sales Tax Policies” Session in *Municipal and County Administration* (Chapel Hill, NC) November 2016.

“Citizen Engagement” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2016.

“Tax Efficiency & Equity” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2016.

“Time to Adoption of Local Option Sales Taxes: An Examination of Texas Municipalities” Invited talk. Indiana University. (Bloomington, IN) October 2016.

“Transparency in Government” Session in Annual Alumni Seminar, The Advisory Group, LLC (Raleigh, NC) October 2016.

“Revenue Forecasting” Session in *Introduction to Local Government Finance: Group II* (Chapel Hill, NC) August 2016.

“Exercises in Revenue Forecasting” Session in *Introduction to Local Government Finance: Group II* (Chapel Hill, NC) August 2016.

“Revenue Forecasting” Session in *Introduction to Local Government Finance: Group I* (Chapel Hill, NC) August 2016.

“Exercises in Revenue Forecasting” Session in *Introduction to Local Government Finance: Group I* (Chapel Hill, NC) August 2016.

“Equity of Local Sales Taxes in North Carolina” Research Webinar for MPA@UNC (Chapel Hill, NC) June 2016.

“Multidisciplinary Mashup: HB2” Roundtable for School of Government Faculty (Chapel Hill, NC) May 2016.



2015:

“Accounting for Community Input: Participatory Budgeting in Greensboro” Session facilitator for Spoma Jovanovic at the North Carolina Local Government Budget Association Winter Conference (Asheville, NC) December 2015.

“Revenue Forecasting” Session in *Municipal and County Administration* (Chapel Hill, NC) November 2015.

“Tax Reform” Session in *Public Law for the Public’s Lawyers* (Raleigh, NC) November 2015.

“Citizen Engagement” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2015.

“Tax Efficiency & Equity” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2015.

“North Carolina’s Tax Reform” Session in Annual Alumni Seminar, The Advisory Group, LLC (Raleigh, NC) November 2015.

“The Equity of Local Sales Tax Revenue in North Carolina” Session in Public Administration Conference (Chapel Hill, NC) November 2015.

“Income and Sales Taxes” Session in *Local Government Legislative Update* (Chapel Hill, NC) October 2015.

“State Level Income Taxes: The Best and Worst Case Scenario” Session in *Municipal and County Administration* (Chapel Hill, NC) October 2015.

“Sales Tax Policies” Session in *Municipal and County Administration* (Chapel Hill, NC) October 2015.

“Social Network Analysis of the SOG” Presentation to Faculty and EPA Professionals of the School of Government (Chapel Hill, NC) September 2015.

“Revenue Forecasting” Session in *Introduction to Local Government Finance: Group II* (Chapel Hill, NC) August 2015.

“Exercises in Revenue Forecasting” Session in *Introduction to Local Government Finance: Group II* (Chapel Hill, NC) August 2015.

“Revenue Forecasting” Session in *Introduction to Local Government Finance: Group I* (Chapel Hill, NC) August 2015.

“Exercises in Revenue Forecasting” Session in *Introduction to Local Government Finance: Group I* (Chapel Hill, NC) August 2015.

“Tax Efficiency and Equity.” North Carolina Tax Collectors’ Association Annual Conference (Greensboro, NC) April 2015.

“Would You Like a Receipt With That? A Taxpayer Receipt.” North Carolina City and County Communicators’ Annual Conference (Asheville, NC) March 2015.

“Managing Capital Investments During the Great Recession: The Myth of Elimination.” North Carolina City and County Management Seminar (Durham, NC) February 2015.

“Revenue Forecasting” Session in *Municipal and County Administration* (Chapel Hill, NC) January 2015.

2014:

“Cost Accounting for Collaborative Service Delivery” Session facilitator for Zach Mohr at the North Carolina Local Government Budget Association Winter Conference (Pinehurst, NC) December 2014.

“Fiscal Illusion: Munch and Muse.” Invited Talk. Environmental Finance Center (Chapel Hill, NC) November 2014.

“Tax Efficiency & Equity” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2014.

“Evaluating Tax Policy” Session in Annual Alumni Seminar, The Advisory Group, LLC (Raleigh, NC) October 2014.

“Revenue Forecasting” Session in *Introduction to Local Government Finance* (Chapel Hill, NC) August 2014.

“Capital Financing for Local Governments” Session facilitator for Kara Millonzi. North Carolina Local Government Budget Association Summer Conference (Greensboro, NC) July 2014.

“Sales Tax Considerations for your Local Government” Session in *Municipal and County Administration* (Chapel Hill, NC) February 2014.

“State Level Income Taxes: The Best and Worst Case Scenario” Session in *Municipal and County Administration* (Chapel Hill, NC) February 2014.

2013:

“State Income Tax & Local Governments: The Best Defense is a Good Offense” North Carolina Local Government Budget Association Winter Conference (Asheville, NC) December 2013.

“Feeling LOST? Understanding the factors that influence local sales tax revenue” North Carolina Local Government Budget Association Winter Conference (Asheville, NC) December 2013.

“Tax Efficiency & Equity” Session in *Budgeting in Local Government* (Chapel Hill, NC) November 2013.

“Local Sales Tax Distributions in Urban, Suburban, Rural, and Tourism Rich Counties in North Carolina: Who wins and who loses?” Invited talk. The University of Georgia, Department of Public Administration and Policy (Athens, GA) October 2013.

“Budgeting and Finance in Public Administration” Invited lecture for Brian Williams’ “Public Administration and Democracy” The University of Georgia, Department of Public Administration and Policy (Athens, GA) October 2013.

“Budgeting and Finance in Public Administration” Invited lecture for Robert Christensen’s “Public Administration and Democracy” The University of Georgia, Department of Public Administration and Policy (Athens, GA) October 2013.

“Visualizing Value: Citizen Engagement Through the Budget” North Carolina Local Government Budget Association Summer Conference (Wrightsville Beach, NC) July 2013.

2012:

“State Income Tax Disincentives: Military Residences” Invited talk. University of North Carolina (Chapel Hill, NC) March 2012.

“State Income Tax Disincentives: Military Residences” Invited talk. Arizona State University (Phoenix, AZ) January 2012.

“State Income Tax Disincentives: Military Residences” Invited talk. Mississippi State University (Starkville, MS) January 2012.

2011:

“State Income Tax Disincentives: Military Residences” Invited talk. Ohio State University (Columbus, OH) December 2011.

“State Income Tax Disincentives: Military Residences” Invited talk. Georgia Southern University (Statesville, GA) December 2011.

### **Professional Awards**

---

Jesse Burkhead Award for Best Manuscript in 2015 2016  
*Public Budgeting & Finance* (Public Financial Publications, Inc.)

Albert and Gladys Coates Term Award for Faculty Excellence 2015  
School of Government, The University of North Carolina at Chapel Hill

Grant, Project Leader 2015  
 “Network Analysis Map of the School of Government”  
 Innovation Fund (\$13,000)  
 School of Government, The University of North Carolina at Chapel Hill

Grant, Project Leader 2014  
 “A Network Analysis of Diffusion of Innovation in U.S. Local Governments”  
 With project leaders: Kim Nelson and Carl Stenberg (\$33,000).  
 School of Government, The University of North Carolina at Chapel Hill

Nominated for: 2014  
 Albert and Gladys Hall Coates Term Professorship for Excellence in Teaching  
 School of Government, The University of North Carolina at Chapel Hill

Michael Curro Award for Best Student Paper 2010  
 Association for Budgeting and Financial Management

**Service to the Profession**

---

North Carolina HB 287 Fire Service Volunteerism Steering Committee 2016-Present

2016 Conference Program Committee, Member 2015-2016  
 Association of Budgeting and Financial Management

Participatory Budgeting Research Board Member 2015-2016  
 Greensboro, North Carolina

Occasional Reviewer 2013-Present  
*American Review of Public Administration*  
*International Journal of Public Administration*  
*Journal of Public Administration and Theory*  
*Journal of Public Budgeting, Accounting, and Financial Management*  
*Journal of Public Policy*  
*National Taxation Journal*  
*Public Administration Quarterly*  
*Public Budgeting & Finance*  
*Public Finance Review*  
*State and Local Government Review*

Site Visitor, Trainee 2013-Present  
 National Association of Schools of Public Affairs and Administration (NASPAA)

Planning Committee, Member 2013-Present  
 North Carolina Local Government Budget Association’s Semiannual Conference

Head Judge for the Graduate Student Poster Session 2013  
 Association for Budgeting and Financial Management

Co-Chair, Doctoral Students of Public Administration 2008-2010  
 Department of Public Administration and Policy, The University of Georgia

**School Service**

---

Faculty Coordinator, Budgeting in Local Government Course 2017-Current

Liaison, North Carolina Local Government Budget Association 2016-Current

Member, Academic Policy Advisory Committee 2016-Current

Member, MPA Curriculum Committee 2016-Current

Member, MPA Reinstatement Committee 2016-Current

Co-Coordinator, Budgeting in Local Government Course 2016

Member, Public Management Faculty Recruitment Committee 2016

Member, School of Government Faculty Recruitment Committee 2015-Current

Member, MPA Thesis Substitute Committee 2015-Current

Member, School of Government's Foresight Committee 2015-2016

Member, APT Policy Revision Committee 2015

Member, Dean's Advisory Council 2014-Current

Member, Deil Wright Lecture Committee 2014-Current

Member, Host Committee for 2017 PMRC 2014-2016

MPA Portfolio Committee

    Angelica Arnold (Chair) Spring 2017

    Becca Baas (Chair) Spring 2017

    Janice Blevins (Chair) Spring 2017

    Lindsay Carter (Chair) Spring 2017

    Clara Von Ins (Chair) Spring 2017

    Ashlea Hitchcock (Chair) Fall 2016

    Chelsea Locklear (Chair) Fall 2016

    Andrea Ponikvar Fall 2016

Patricia Bradley (Chair)	Summer 2016
Stephen Baxter (Chair)	Summer 2016
Laura Hawkes	Summer 2016
Paula Dibley (Chair)	Fall 2015
Kiia Owens (Chair)	Fall 2015
Kelly Kleinkort	Fall 2015
Anna McGeehan (Chair) <sup>2</sup>	Spring 2015
Maia Knox (Chair) <sup>3</sup>	Spring 2015
Brittany Clark <sup>4</sup>	Spring 2015
Nathan Hawthorne <sup>5</sup>	Spring 2015
Ruth Rivas (Chair)	Fall 2014
Jessica Sherrod (Chair) <sup>6</sup>	Spring 2014
Jenifer Della Valle	Spring 2014
Sophia Lafferty-Hess <sup>7</sup>	Spring 2014
Catherine Jahnes <sup>8</sup>	Spring 2014
Member, Assistant Librarian Search Committee	Spring-Fall 2014
Member, Proposal Committee to Host 2017 PMRC	Spring 2014
Member, Local Government Finance Committee	2013-Current
Member, SOG External Speaker Series	2013-Current
Coordinator, SOG MPA Faculty Research Brownbag Series	2013-Current
Member, MPA Program Manager Search Committee	Winter 2013-2014
Member, MPA@UNC Career Services Director Search Committee	Summer 2013
Member, Masters of Public Administration Policy Committee	2012-Current
MPA Capstone Committee Member	2012-2013
Sana Khan	
Daniel Baird <sup>9</sup>	
Mark Mallon <sup>10</sup>	

---

<sup>2</sup> Nominated for the Deil Wright Research Paper Award.

<sup>3</sup> Nominated for the Deil Wright Research Paper Award.

<sup>4</sup> Nominated for the Nanette Mengel Communications Award.

<sup>5</sup> Nominated for the Nanette Mengel Communications Award.

<sup>6</sup> Winner of the Deil Wright Research Paper Award. Nominated for the Nanette Mengel Communications Award.

<sup>7</sup> Nominated for the Nanette Mengel Communications Award.

<sup>8</sup> Winner of the Deil Wright Research Paper Award.

<sup>9</sup> Winner of the Nanette Mengel Communications Award.

<sup>10</sup> Nominated for the Deil Wright Best Capstone Paper Award.

**Professional Memberships**

---

**Current:**

American Society for Public Administration  
Association for Budgeting and Financial Management  
National Tax Association  
North Carolina Local Government and Budget Association  
Public Management Research Association  
Urban Affairs Association

**Previous:**

Association for Public Policy Analysis and Management  
Western Social Science Association

**Media Communications**

---

Wilkes Journal-Patriot. "Wilkes gains revenue under legislation: More for rural counties." By Jule Hubbard (March 25<sup>th</sup>, 2015).

News and Record. "GCS walks a fine line promoting the issue." By Marquita Brown (October 24<sup>th</sup>, 2014).

News and Record. "Sales tax increase subject of forum." By Marquita Brown (September 27<sup>th</sup>, 2014).

PlanCharlotte. "Cherry neighborhood rezoning sparks gentrification study." By Chuck McShane (July 8<sup>th</sup>, 2014).

Winston-Salem Journal. "Employees in North Carolina receive new tax-withholding forms." By Richard Craver (December 7<sup>th</sup>, 2013).

Line Item: Official Newsletter of the Association for Budgeting and Financial Management. "Tar Heel Tax Reform: Choices and Uncertainties." By Kenneth Hunter (March 5<sup>th</sup>, 2013).